

INNOVATIVE THINKING RIGOROUS APPROACHES REAL WORLD IMPACT

Exploring Optimal Call Scheduling in a Large National Survey

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IMPAQ

- Woman-owned, headquartered in Columbia, MD
- Offices in Washington, DC; Bethesda, MD; Oakland, Ca; Boston, MA; Seattle, WA
- Specializing in rigorous social science research and evaluation services
- In-house Survey Center with 55+ CATI stations



Background

- Job Corps Program
 - Funded by U.S. Department of Labor
 - Residential education and training program
 - At risk youth, 16-24 year olds
 - Services provided include career technical, social skills, career counseling, academic, etc



Background

- Job Corps National Survey
 - Part of performance management system
 - National telephone survey with ~60,000 former participants
 - 13 weeks, 6 months, 12 months after placement in employment or school
 - Rolling entrance and exit → Continuous data collection
 - Surveys conducted by IMPAQ since 2006







Motivation for the Experiment

- Historically, ~1,000 new cases are loaded and available to interviewers on Monday morning
- Interviewers complete a first-pass through these cases by Monday afternoon
- After that, interviewers proceed to call older cases (8-week survey window)



Motivation for the Experiment

- Can different patterns for releasing new cases influence completion rates?
- Interviewer psychology
 - Chance of getting new case
- Respondent availability
 - Mondays vs. rest of week



Original Case Distribution

						· .		
New			erations - W			kperiment -	- 2006 - 201	
Old	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Total
9am								994
10am								
11am								
noon								
1pm								
2pm								
3pm								
4pm								
5pm								
6pm								
7pm								
8pm								
9pm								
10pm								
11pm								
New								
cases	994	0	0	0	0	0	0	994
released								



Original Completion

• An analysis of completes/interviewer hour, by day of week indicates highest completion on Mondays





Experiment A- Daily

• To improve completion rates, we created Experiment A - distributed new cases daily.

New		Daily R	elease (Exp	August				
Old	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Total
9am								
10am								
11am								
noon								
1pm								
2pm								
3pm								
4pm								
5pm								
6pm								
7pm								
8pm								
9pm								
10pm								
11pm								
New								
cases	142	142	142	142	142	142	142	994
released								



Experiment A - Results

 An analysis of completes/interviewer hour by day of week indicates highest completion no longer on Mondays





Experiment B - Hourly

- To improve completion rates further, we created Experiment B
 - distributed new cases hourly each day. (~11 cases/hour)

New		Н	ourly Release (Experiment B) §	September- Nov	vember 2015		
Old	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Total
9am								
10am								
11am								
noon								
1pm								
2pm								
3pm								
4pm								
5pm								
6pm								
7pm								
8pm								
9pm								
10pm								
11pm								
New								
cases	149	183	149	183	126	90	114	994
released								



Experiment B - Results

 An analysis of completes/hour by day of week indicates results worse than Experiment A





Comparison of Results Original / Experiment A / Experiment B

Scenario	Timing	Average New Cases/ Wk	Average Weekly Interviewer's Hours	Complete/ hour	Calls/ Complete
	8/31-11/20				
Monday distribution	(2014)	1,276	519	1.22	12
Experiment A:	8/24-9/20				
Daily Distribution	(2015)	1,109	364	1.68	8.2
Experiment B:	9/21-11/22				
Hourly Distribution	(2015)	1,062	570	1.23	11



Experiment C

- Prior experiments didn't control for timing, cases, hours.
- Experimental design
 - Experiment C: Split cases between Daily & Hourly
- Implementation
 - Call scheduler
 - Invisible to interviewers



Experiment C: Half Daily, Half Hourly

• Split cases: half delivered daily, half hourly

New	Daily Release (Experiment C) Nov 2015 - Mar 2016							New	W Hourly Release (Experiment C) Nov 2015 - Mar 2016								
Old	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Total	Old	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Total
9am								497	9am								497
10am									10am								
11am									11am								
noon									noon								
1pm									1pm								
2pm									2pm								
3pm									3pm								
4pm									4pm								
5pm									5pm								
6pm									6pm								
7pm									7pm								
8pm									8pm								
9pm									9pm								
10pm									10pm								
11pm									11pm								
New									New								
cases	71	71	71	71	71	71	71	497	cases	71	71	71	71	71	71	71	497
released									released		,1	, 1	71	/1	/1	<i>,</i> ,	



Experiment C - Results

 An analysis of completes/hour by day of week indicates very little difference between hourly and daily





Results: Experiment C

Scenario	Timing	Average New Cases/Wk	Average Weekly Interviewer's Hours	Complete/ hour	Calls/ Complete
Experiment C:	11/30/15-				
Daily	3/12/16	527	241	1.39	8.4
Experiment C:	11/30/15-				
Hourly	3/12/16	522	246	1.38	7.9



Summary Timeline for Experiment

	7	k											
	Experimen	t A (Daily)	Experiment	: B (Hourly)		Experimen	t C (Split)	6					
	8/24-	8/24-9/20		8/24-9/20 9/21-11/22		11/22		11/30-	3/20				
V													
Pre-Experiment							2015-2	2016					
	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Ap -16	May-16			
∧													
													
							2014-2	2015					
					Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15			



Results- Experiment C and Prior Year

 An analysis of completes/hour by day of week indicates decline on Mondays, but improvement on remainder days of the week.







Conclusion & Next Steps

- What did we learn?
 - Alternative case distribution can be low-cost way improve completion rate
 - Daily and hourly release were better than original
 - Difference between daily and hourly not significant
 - Distribute interviewer hours
 - Planned sample release
- Future research
 - Explore different hours to release cases
 - Explore generalizability for other populations



Thank you!

Questions?

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