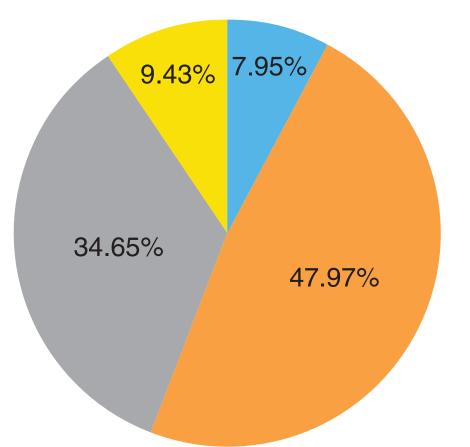
Management in U.S. Manufacturing

Monitoring and Targeting Practices

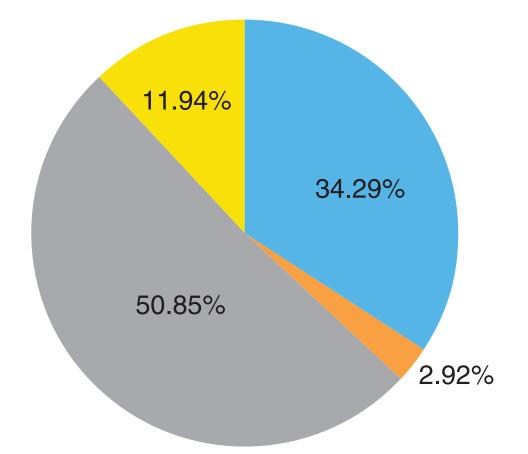
How many key performance indicators were monitored at this establishment?



- 1–2 key performance indicators
- 3–9 key performance indicators
- 10 or more key performance indicators
- No key performance indicators

Examples of key performance indicators include metrics on production, cost, waste, quality, inventory, energy, absenteeism, and deliveries on time.

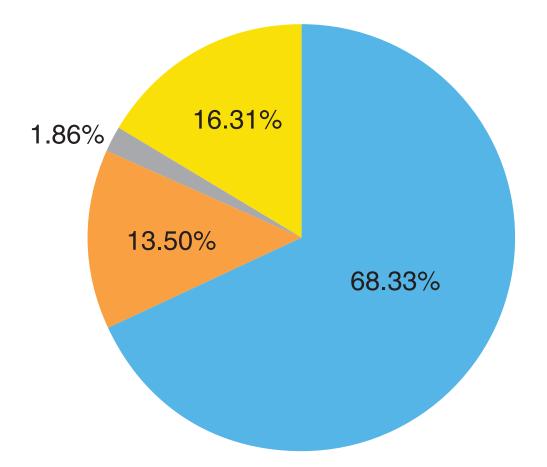
What best describes the time frame of production targets at this establishment?



- Main focus was on short-term (less than one year) production targets
- Main focus was on long-term (more than one year) production targets
- Combination of short-term and long-term production targets
- No production targets

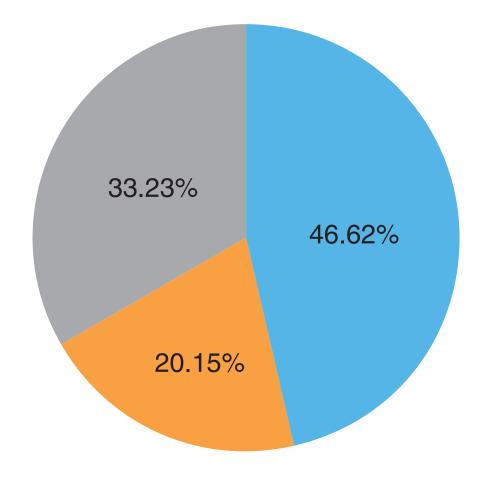
Personnel Management Practices

What was the primary way non-managers were promoted at this establishment?



- Promotions were based solely on performance and ability
- Promotions were based partly on performance and ability and partly on other factors
- Promotions were based mainly on factors other than performance and ability
- Non-managers are normally not promoted

When was an under-performing non-manager reassigned or dimissed at this establishment?



- Within 6 months of identifying non-manager under-performance
- After 6 months of identifying non-manager under-performance
- Rarely or never



U.S. Department of Commerce Economics and Statistics Administration U.S. CENSUS BUREAU *census.gov* Source: U.S. Census Bureau, Massachusetts Institute of Technology, National Bureau of Economic Research, and Stanford University; 2015 Management and Organizational Practices Survey (MOPS). Notes: The statistics in this report are estimated from a sample survey and are subject to sampling variability, as well as nonsampling error. For more information about the MOPS methodology, see www.census.gov/programs-surveys/mops/technical-documentation/methodology.html.